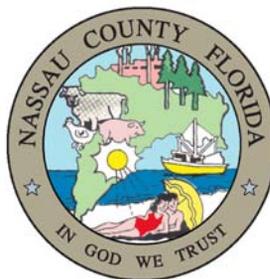


# Nassau County, Florida

## Popular Annual Financial Report



For the Fiscal Year Ended 09/30/2011



# Message from the Clerk:



**Dear Citizens,**

As part of our office’s commitment to open, accountable and fiscally responsible County government, I am pleased to present the Popular Annual Financial Report for Nassau County, Florida for the fiscal year ended 09/30/2011. The information contained in this report is derived from broader and more detailed data contained in the 2011 Comprehensive Annual Financial Report (CAFR), which includes financial statements audited by Purvis, Gray and Company, LLP.

The financial information presented here is in a condensed and summarized form and is not meant to be a substitute for the County’s CAFR, which provides detail on the County’s financial position and financial changes during the fiscal year in conformity with generally accepted accounting principles (GAAP).

The financial information within this report includes not only the County itself, but also the following legally separate component units: Nassau County Housing Finance Authority and Recreation and Water Conservation and Control District No. 1.

Additional resources contained in this report include local statistics such as historical population and unemployment numbers as well as a directory of all Elected Officials and Departments of your County government.

Both reports are available online at [www.nassauclerk.com](http://www.nassauclerk.com). Hard copies are available at the Nassau County libraries or upon request at the Nassau County Clerk of Courts at the Historic Courthouse in Fernandina Beach or the Judicial Annex in Yulee. You may also call my office at (904) 548-4600 to share your comments, questions or concerns. I hope that this information will help you more fully understand your government’s finances.

Sincerely ,

Clerk & Comptroller

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# County Structure:

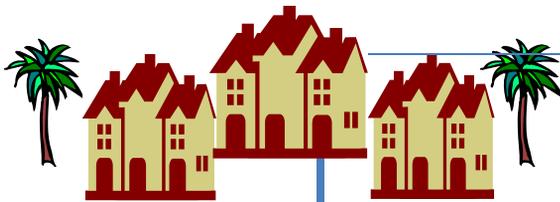
Nassau County was established in 1824 and is named for the Dukedom of Nassau in Germany. The County operates under the Constitution and Laws of the State of Florida. The governing Board consists of five citizen-elected County Commissioners (the BOCC) each representing a different district within the County and elected to staggered four-year terms. This Board sets public policy, levies taxes, and authorizes spending for various County programs, capital projects, and operating expenses. The County Manager reports directly to the Board and is responsible for operations of all BOCC Departments.

As part of the system of checks and balances in Florida government, citizens also elect five constitutional officers to four-year terms: the Clerk of the Circuit Court (who also serves as Ex-Officio Clerk to the BOCC and County Comptroller), Property Appraiser, Sheriff, Supervisor of Elections, and the Tax Collector.



**Historic Courthouse**

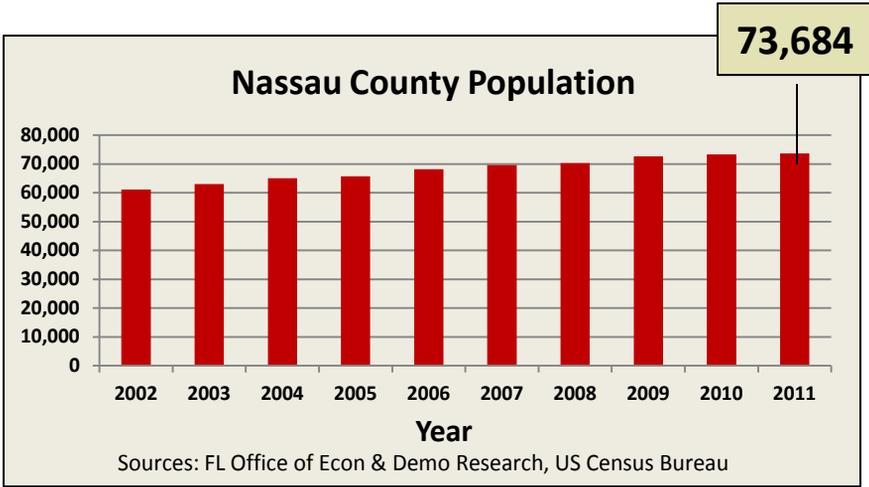
## Your County Government:



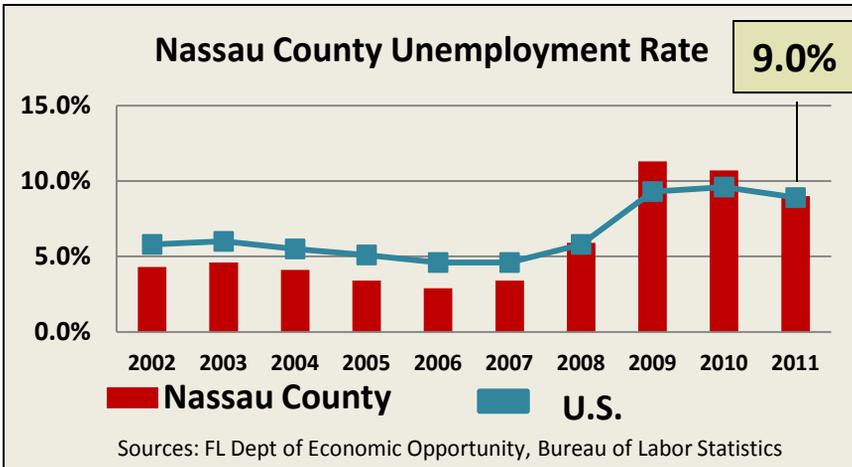
**Nassau County Residents**



# County Statistics:



Nassau County's population has increased 20.6% over the last ten years



Located in the northeastern most section of Florida, Nassau County's population grew by 370 residents in 2011 as compared to 2010. The work force for 2011 was estimated at 29,011, down 1.8% from the prior year. The County's unemployment rate in 2011 fell to 9.0%, falling back in line with the national average of 8.9% and below the state average of 9.9%.

The **FIVE LARGEST PRIVATE EMPLOYERS** in Nassau County in 2011:

	<u>No. Employees</u>
Omni Amelia Island Plantation	680
The Ritz-Carlton Hotel	567
Rock-Tenn (Smurfit-Stone)	473
Baptist Medical Center-Nassau	413
Wal-Mart	410

*The Tourism Industry is a major employer in Nassau County*



Annual Shrimp Festival



Annual Concours D'Elegance



Destination Weddings



Family Vacations



Golf Outings

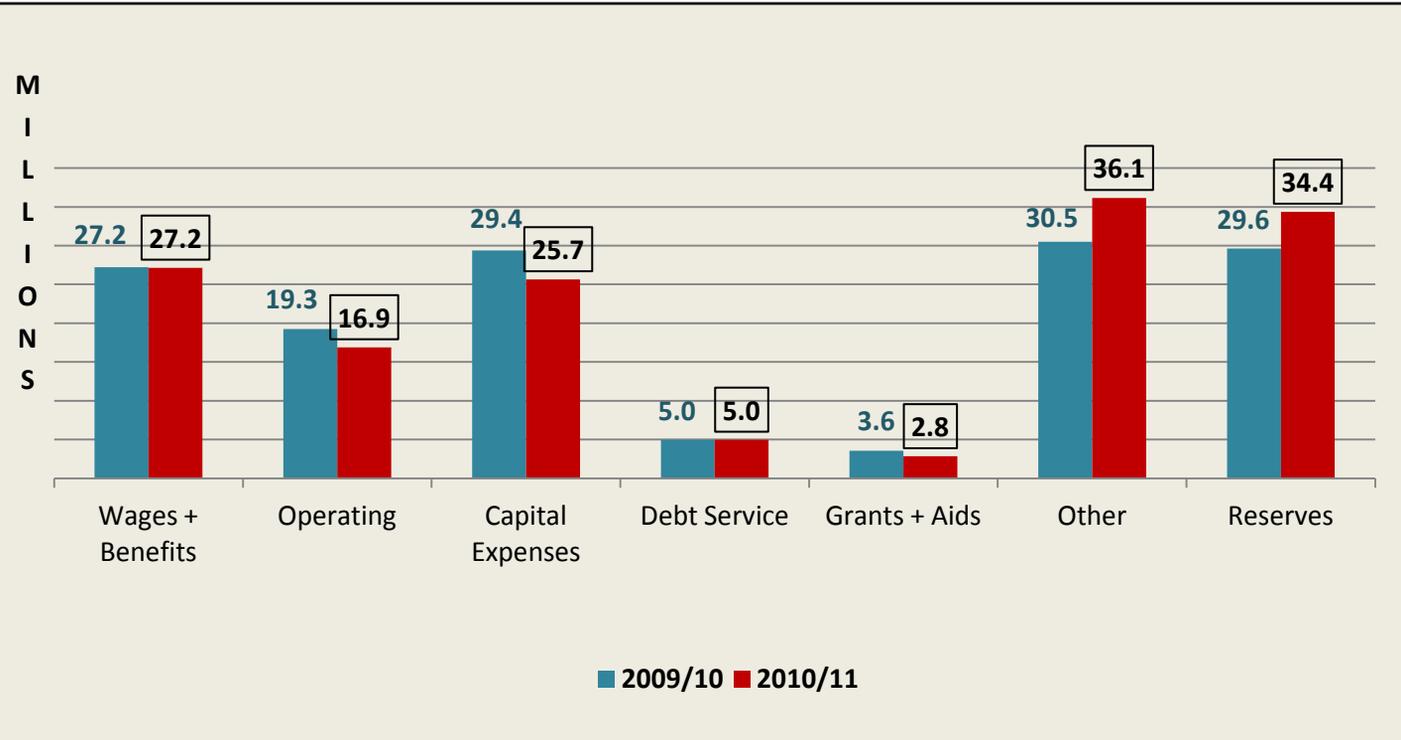
# Your County Budget:

## Cash Left Over From Prior Year + Revenues = Expenses + Reserves

State law requires Nassau County and your elected Commissioners to adopt a balanced budget to operate the County for the upcoming fiscal year, which begins each October 1st. The annual budget must include all governmental funds as well as the enterprise funds (for the solid waste and sewer & water businesses owned and operated by the County). The budget contains the details of required expenses and identifies the sources of the funds to pay for them. The budget also specifies the Reserves, which are the County's funds in excess of known expenses.

With the exception of the Property Appraiser and the Tax Collector, whose budgets are approved by the Florida Department of Revenue, the budgets of all Constitutional Officers must be approved by the BOCC.

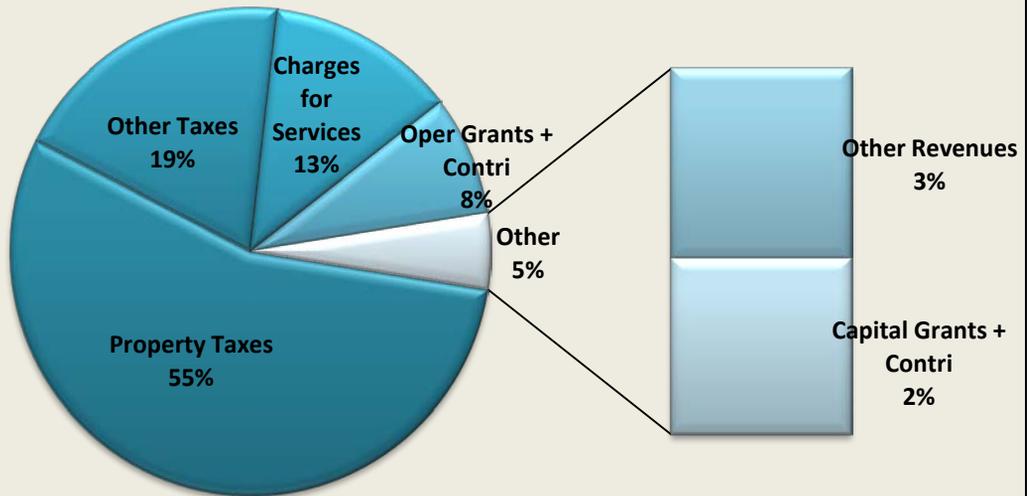
### BOCC 2010/2011 Adopted County Budget = \$148,016,372 ( a 2.4% increase over the prior year)



The adopted County budget for 2010/2011 included a 16% increase in Reserves to \$34.4 million.

# County Revenues:

**Sources of County Revenues for the Fiscal Year ended 09/30/2011 \***



\* Revenues shown do not include contributions from property owners benefiting from SAISSA project.

Property Taxes accounted for 55% of the County Revenues (excluding SAISSA) in fiscal year 2011 and represented an average cost per citizen of \$614.

## Year to Year Comparison

Revenues	Fiscal Year 2011	Fiscal Year 2010	YTY Increase/ (Decrease)
Charges for Services	10,425,997	9,891,514	534,483
Operating Grants + Contribu	6,565,110	7,608,769	(1,043,659)
Capital Grants + Contribu	2,036,168	1,462,948	573,220
Property Taxes	45,209,950	51,299,577	(6,089,627)
Other Taxes	15,856,249	14,748,236	1,108,013
Other Revenues	2,124,304	2,138,617	(14,313)
Total County Revenues before SAISSA	82,217,778	87,149,661	(4,931,883)
SAISSA Contri from Property Owners	9,468,804	-	
Total County Revenues	91,686,582	87,149,661	

# County Revenues (continued):

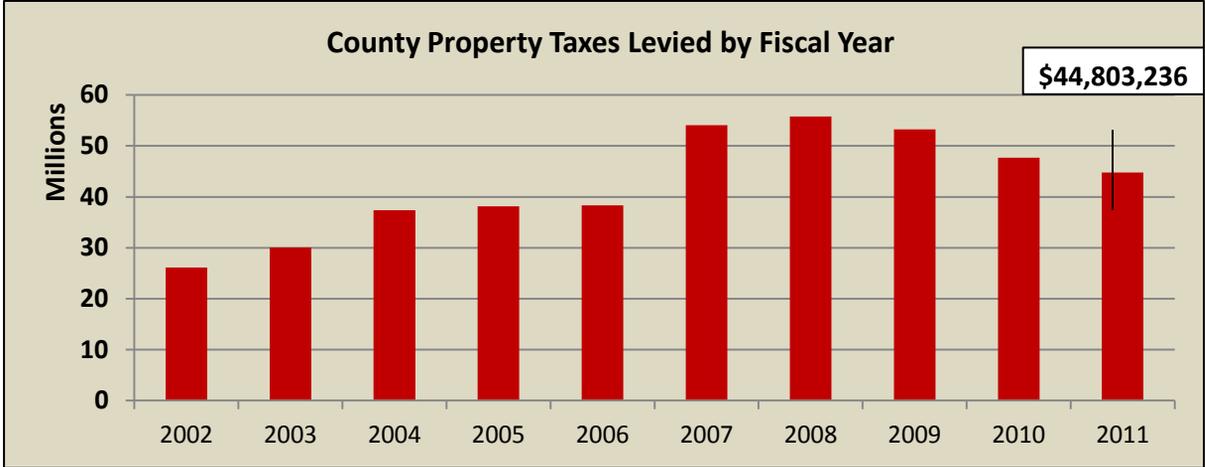
**IMPORTANT NOTE-** In fiscal year 2011, revenues and expenses in the Nassau County statement of financial activities and statement of net assets include those related to a beach renourishment project on S. Amelia Island (“SAISSA”) to be paid for by special assessment of the property owners benefiting from the project.

Because these numbers are large and not a normal part of the County’s operating process, SAISSA related values are, where noted, excluded or segmented in analyzing the County’s financial results for the fiscal year and comparing to the prior fiscal year.

## Property Taxes:

The **FIVE LARGEST PROPERTY TAX ASSESSED VALUES** in Nassau County in 2011:

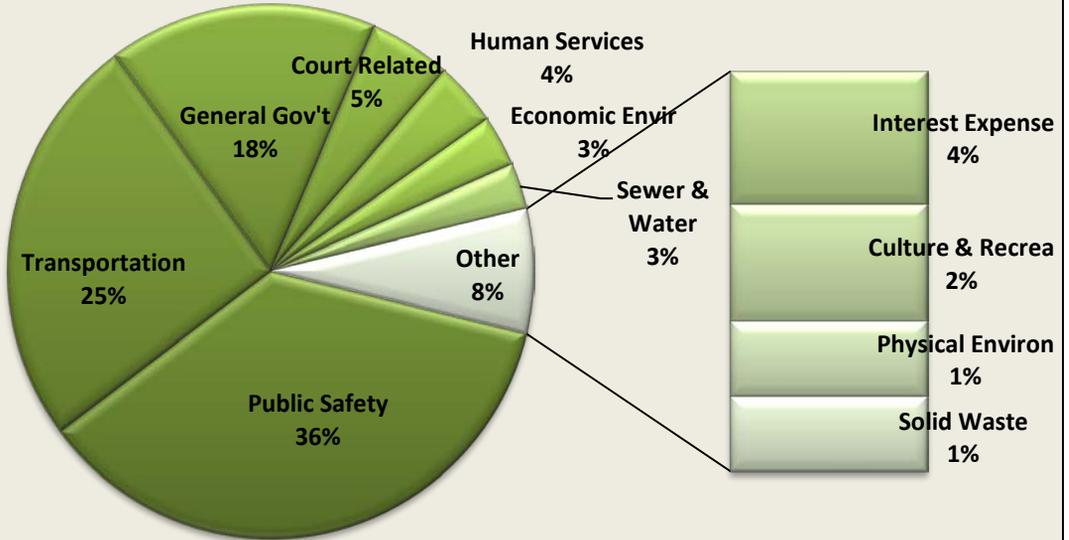
	Taxable <u>Assessed Value</u>
Rock-Tenn (Smurfit-Stone)	\$ 159.2 Million
Ameliatel	86.9
Rayonier Performance Fibers	72.9
Omni Amelia Plantation Company	49.5
Health Care REIT, Inc.	37.6



The assessed value of Nassau County property decreased by 10.4% in 2011, resulting in a decrease in property taxes levied of \$2.9 million when compared to the prior fiscal year. Property tax collections fell \$6.1 million in fiscal 2011, including a \$2 million year-to-year decrease in delinquent property tax collections.

# County Expenses:

**County Expenses for the Fiscal Year ended 09/30/2011 \***



\* Physical environment expenses exclude those related to the SAISSA beach renourishment project.

Expense	Fiscal Year 2011	Fiscal Year 2010	YTY Increase/ (Decrease)
General Government	15,416,312	16,250,006	(833,694)
Court Related	4,665,856	5,147,278	(481,422)
Public Safety	33,510,454	32,531,519	978,935
Physical Environment	1,305,480	813,405	492,075
Transportation	23,458,596	24,909,960	(1,451,364)
Economic Environment	2,862,652	3,292,726	(430,074)
Human Services	3,679,943	3,580,276	99,667
Culture/Recreation	2,028,017	2,159,127	(131,110)
Interest Expense on LT Debt	2,319,687	2,373,646	(53,959)
Solid Waste	1,286,923	1,780,167	(493,244)
Sewer & Water	2,617,204	2,665,087	(47,883)
<b>Total County Expenses before SAISSA</b>	<b>93,151,124</b>	<b>95,503,197</b>	<b>(2,352,073)</b>
SAISSA Capital Expenses	9,893,419	-	
<b>Total County Expenses</b>	<b>103,044,543</b>	<b>95,503,197</b>	

## Year to Year Comparison

County Expenses (excluding SAISSA) were reduced by about \$2.35 million in 2011 as compared to the prior fiscal year.

# Major County Initiatives in Fiscal Year 2010/2011:

## COMPLETED NUMEROUS CONSTRUCTION PROJECTS INCLUDING:

New Callahan Concession Stand & Restroom



New Yulee Ball Park Restroom Facility



Ray Booth Road Project



## IMPLEMENTED NEW FLEET REPLACEMENT PROGRAM



Preserved a 39 acre tract on the St. Mary's River



Obtained an \$180,600 two-year grant from PetSmart Charities to spay and neuter pets from the west side of the County



Substantially completed Beach Renourishment construction project on South Amelia Island



# Nassau County Condensed Statement of Activities:

	Governmental 2011 Activities	Business-Type 2011 Activities	TOTAL 09/30/2011	TOTAL 09/30/2010
<b><u>REVENUES</u></b>				
Program Revenues	25,139,577	3,356,502	28,496,079	18,963,231
General Revenues	62,278,055	950,901	63,228,956	68,186,430
<b>Total Revenues</b>	<b><u>87,417,632</u></b>	<b><u>4,307,403</u></b>	<b><u>91,725,035</u></b>	<b><u>87,149,661</u></b>
<b><u>EXPENSES</u></b>				
General Government	15,416,312	-	15,416,312	16,250,006
Court Related	4,665,856	-	4,665,856	5,147,278
Public Safety	33,510,454	-	33,510,454	32,531,519
Physical Environment	11,198,899	-	11,198,899	813,405
Transportation	23,458,596	-	23,458,596	24,909,960
Economic Environment	2,862,652	-	2,862,652	3,292,726
Human Services	3,679,943	-	3,679,943	3,580,276
Culture and Recreation	2,028,017	-	2,028,017	2,159,127
Interest on Long-term Debt	2,319,687	-	2,319,687	2,373,646
Solid Waste	-	1,286,923	1,286,923	1,780,167
Water and Sewer	-	2,617,204	2,617,204	2,665,087
<b>Total Expenses</b>	<b><u>99,140,416</u></b>	<b><u>3,904,127</u></b>	<b><u>103,044,543</u></b>	<b><u>95,503,197</u></b>
Beginning Net Assets	510,261,511	(5,906,583)	504,354,928	512,708,464
Ending Net Assets	498,538,727	(5,503,307)	493,035,420	504,354,928
<b>Change in Net Assets</b>	<b><u>(11,722,784)</u></b>	<b><u>403,276</u></b>	<b><u>(11,319,508)</u></b>	<b><u>(8,353,536)</u></b>



# Nassau County Condensed Statement of Net Assets:

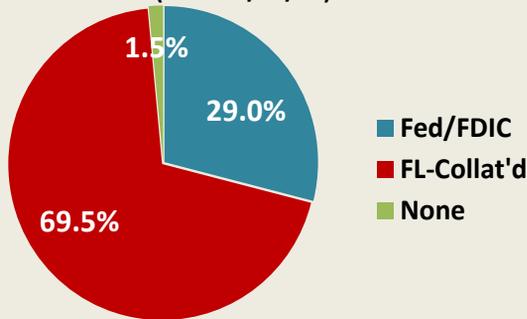
	Governmental 2011 Activities	Business-Type 2011 Activities	TOTAL 09/30/2011	TOTAL 09/30/2010
<b>ASSETS</b>				
Cash & Investments	69,706,543	16,127,421	85,833,964	87,698,510
Receivables, net	662,824	505,624	1,168,448	1,115,556
Capital assets, net	490,367,428	15,768,423	506,135,851	517,054,083
Other assets	4,744,428	555,501	5,299,929	5,781,169
Total Assets	<u>565,481,223</u>	<u>32,956,969</u>	<u>598,438,192</u>	<u>611,649,318</u>
<b>LIABILITIES</b>				
Payables & other short-term liabilities	13,670,809	22,831,694	36,502,503	36,063,758
Bonds, notes and other long-term liabilities	53,271,687	15,628,582	68,900,269	71,230,632
Total Liabilities	<u>66,942,496</u>	<u>38,460,276</u>	<u>105,402,772</u>	<u>107,294,390</u>
<b>NET ASSETS</b>	<u>498,538,727</u>	<u>(5,503,307)</u>	<u>493,035,420</u>	<u>504,354,928</u>

## Nassau County Investments:

All Nassau County cash deposits and investments of surplus funds are made and maintained in accordance with local, state, and national laws.

### Protection

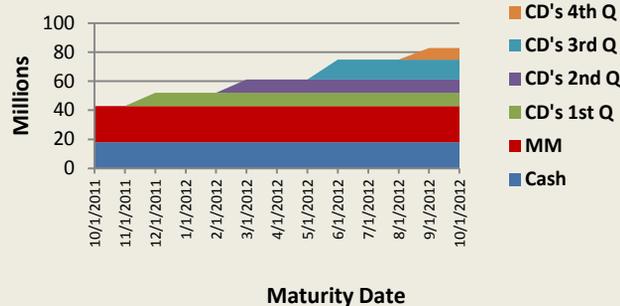
(as of 09/30/11)



The County's primary focus is always the *protection of taxpayer funds* with the maintenance of *adequate liquidity* to meet the County's cash flow needs a crucial secondary consideration.

### Liquidity

(as of 09/30/11)



The County ladders the maturities of its time deposits in order to provide adequate liquidity, improve income predictability, and increase the portfolio return.

The book value of Nassau County BOCC Cash and Investments totaled **\$83,935,511** on 09/30/2011. A detailed report of income and investments is available at <http://www.nassauclerk.com/finance/finance.reporting.cfm#quarterly>

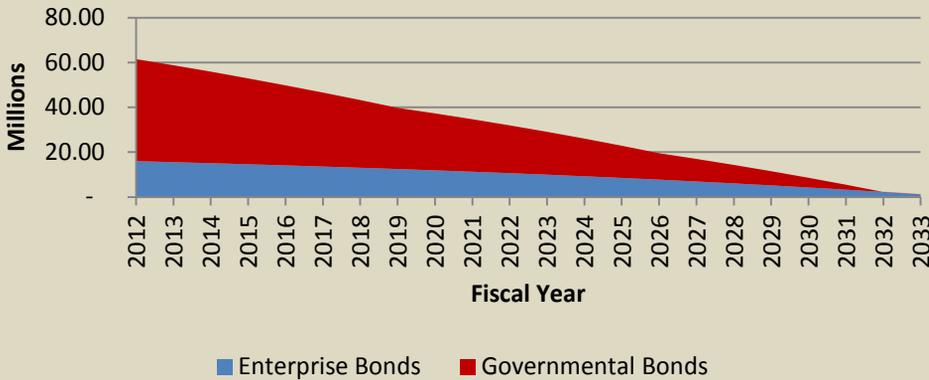


# County Long-Term Debt:

## Summary of Nassau County Municipal Bond Obligations (as of 09/30/2011):

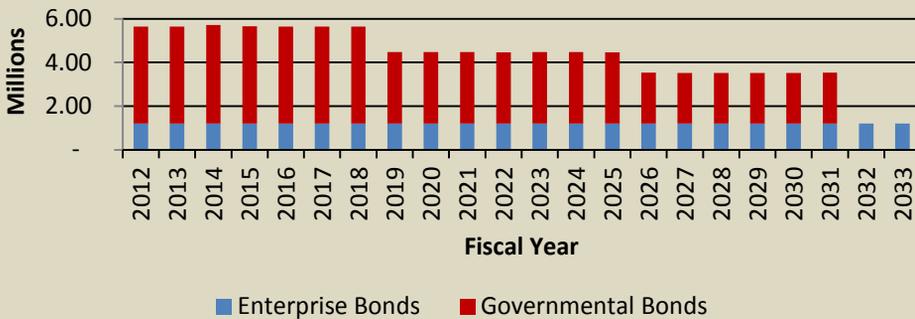
<u>Description</u>	<u>Issue Amount</u>	<u>Principal Balance</u>	<u>Debt Service Payments</u>	<u>Maturity Date</u>
<b>GOVERNMENTAL</b>				
Series 2007 Rev & Refunding Bonds	\$29,630,000	\$29,205,000	\$46,528,950	05/01/2031
Series 2000 Optional Gas Tax Rev Bond	6,167,580	9,162,748	13,230,000	03/01/2025
Series 2009 Gas Tax Revenue Bond	8,842,307	7,120,736	8,218,669	10/01/2018
<b>Total Governmental Bonds :</b>		<b>\$45,488,484</b>	<b>\$67,977,619</b>	
<b>ENTERPRISE</b>				
Series 2003 Water & Sewer Rev Bonds	\$19,160,000	\$16,000,000	\$26,392,057	09/01/2033
<b>Total County Obligations :</b>		<b>\$61,488,484</b>	<b>\$94,369,676</b>	

Scheduled Pay Down of \$61.5 Million of Debt Principal



The Series 2007 refunding bonds are related to construction of the County Judicial Complex in Yulee

Scheduled Payments of \$94.4 Million of Debt Service



Proceeds of Series 2000 bonds were used to finance County Transportation Projects

## Special Assessment Municipal Bond Obligations (as of 09/30/2011):

<u>Description</u>	<u>Issue Amount</u>	<u>Principal Balance</u>	<u>Debt Service Payments</u>	<u>Maturity Date</u>
Series 2004 Amelia Concourse Bond	\$6,487,372.17	\$820,818	\$895,575	10/01/2013

## Your Nassau County Constitutional Officers

effective November, 2008



**John A. Crawford**  
Clerk of the Circuit Court

[www.nassauclerk.com](http://www.nassauclerk.com)

Ph (904) 548-4600  
(800) 958-3496



**John M. Drew**  
Tax Collector

[www.nassautaxes.com](http://www.nassautaxes.com)

Ph (904) 491-7400  
(904) 879-1930



**Tommy Seagraves**  
Sheriff

[www.nassaucountysheriff.com](http://www.nassaucountysheriff.com)

Ph (904) 225-0331



**Vicki P. Cannon**  
Supervisor of  
Elections

[www.votenassau.com](http://www.votenassau.com)

Ph (904) 491-7500  
(866) 260-4301



**Tammy C. Stiles**  
Property  
Appraiser

[www.nassaufpa.com](http://www.nassaufpa.com)

Ph (904) 491-7300  
(888) 615-4398

## Your Nassau County Board of County Commissioners

effective November, 2011



**Stacy T. Johnson, Chair**

### District Three

Yulee, Chester, Blackrock

cell: (904) 583-2746

[sjohnson@nassaucountyfl.com](mailto:sjohnson@nassaucountyfl.com)



**Daniel B. Leeper, Vice Chair**

### District One

Fernandina Beach

cell: (904) 430-3868

[dleeper@nassaucountyfl.com](mailto:dleeper@nassaucountyfl.com)



**Walter J. Boatright**

### District Five

Callahan



**Steve W. Kelley**

### District Two

S. Amelia Island, O'Neil,  
Nassauville



**Barry V. Holloway**

### District Four

Hilliard, Bryceville,  
Nassau Oaks,  
Kingsferry

cell: (904) 753-0141

[wboatright@nassaucountyfl.com](mailto:wboatright@nassaucountyfl.com)

cell: (904) 556-0241

[skelley@nassaucountyfl.com](mailto:skelley@nassaucountyfl.com)

cell: (904) 753-1072

[bholloway@nassaucountyfl.com](mailto:bholloway@nassaucountyfl.com)

# County Directory (continued):

## County Manager

Ted Selby – County Manager  
Sue Butler – Assistant  
Ph 491-7380 Fax 321-5784

## County Attorney

David Hallman – County Attorney  
Joyce Bradley – Assistant  
Ph 548-4590 Fax 321-2658

## Animal Control

Joe Novello – Interim Director  
Ruth Kitchens – Assistant  
Ph 491-7440 Fax 225-3894

## Building Department

Robert McKinney- Building Official

## Building & Permitting

Sandy Solomon – Assistant/Office Mgr.  
Ph 491-7337 Fax 321-5763

## Code Enforcement

Janet Wiley – Assistant  
Ph 491-7326 Fax 491-2027

## Contracts Management

Charlotte Young - Manager  
Dawn Krass – Assistant  
Ph 491-7377 Fax 321-2658

## County Extension

Becky Jordi - Director  
Winifred Favors – Assistant/Office Mgr.  
Ph 879-1019 Fax 879-2097

## Emergency Mgmt.

Danny Hinson  
Ph 548-4980 Fax 548-9335

## Facilities Maintenance

Tim Milligan – Director  
Suzie Fontes – Assistant/Office Mgr.  
Ph 548-4688 Fax 548-4687

## Parks & Recreation

Ph 548-4689 Fax 548-4687

## Fire Rescue

Matt Graves – Fire Chief  
Constance Holmes – Assistant  
Ph 491-7525 Fax 321-5748

## Growth Management

Peter King – Interim Director  
Ann Gregory – Assistant  
Ph 491-7328 Fax 491-3611

## Human Resources

Chili Pope - Director  
Ph 491-7332 Fax 321-5797  
Tina Keiter – Assistant

## Risk Mgmt

Ph 491-7385 Fax 321-5797

## Library

Dawn Bostwick - Director  
Direct Line 548-4862  
Claire Shepard – Assistant  
Ph 277-7365 Fax 277-7366

## Office of Management & Budget

Shanea Jones – Director  
Ph 491-7370 Fax 321-5917

## Rescue & NAU Billing

Ph 491-7373 Fax 491-7372

## Public Works

Scott Herring – Director

## Engineering Dept.

Shelley Caldwell – Assistant  
Ph 491-7330 Fax 491-3611

## Nassau Amelia Utilities

Yvonne Thomas – Assistant  
Ph 261-9452 Fax 261-2548

## Road & Bridge Dept.

George Aviles – Assistant/Office Mgr.  
Ph 491-7334 Fax 321-5926

## Solid Waste

Becky Diden – Assistant  
Ph 548-4974 Fax 879-6323

## Technical Services

Guy Riner – Director  
Ph 491-7393

Photos:



**New Bryceville Fire Rescue Station built in 2011**



**“Sounds on  
Centre Street”,  
Fernandina  
Beach**

*Report Cover- View from St. Mary's River of the Morgan Property, a thirty-nine acre tract in Kings Ferry, FL, acquired and preserved by Nassau County in fiscal year 2011.*



*Aerial View of Amelia Island*